

I, Vicki Hilborn, MASc, P.Eng, am seeking re-election as **Western Regional Councillor** because I believe strongly in PEO's responsibility to protect the public and to regulate the profession with fairness, clarity and integrity.

For more than a decade, I have been actively involved in PEO as a volunteer, Chapter Chair, committee member and Councillor. I currently serve as the Chair of the Regulatory, Policy and Legislative Committee as a member of the Regional Councillors Committee. Through these roles, I have focused on improving the clarity of PEO's policies and supporting effective decision-making as a Council.

As a practicing Professional Engineer since 2013, I have worked in both the private and public sectors, where I have gained regulatory and policy expertise and a strong understanding of the role that engineers play in setting standards which protect the public.

If re-elected, my priorities will remain focused on three areas:

- **Practical policies** – PEO functions best when processes are transparent and policies are practical and enforceable. I will continue to lead the effort to modernize how PEO regulates our profession and support responsible and timely decision-making.
- **Respect for volunteers and chapters** – as a former Chapter chair, I understand that PEO's volunteers need clear guidance and respect for their contributions to the profession. I will continue to ensure that PEO volunteers feeling supported, valued and confident in their roles.
- **Keeping the public interest at the centre of PEO** – PEO's mandate is to regulate engineering in the public interest, and I remain committed to evidence-based policies, consistent applications of standards and clear requirements for license holders to the public.

As a member of Council, I will bring a calm, knowledgeable and experienced approach to Council, **focused on integrity, collaboration and continuous improvement.**

I respectfully ask for your vote for my re-election as Western Regional Councillor!