

## **Darla Campbell, P.Eng., CSR-P, FEC**

### **CANDIDATE FOR PRESIDENT-ELECT**

Darla Campbell learned leadership from the trenches of a construction site, collaborating with the contractor and working together to get results. After 20 years of infrastructure experience she recertified as a trainer and coach to expand her expertise to the efficiency improvements of a company's greatest asset – its people, then expanding to sustainability and asset management.

- B.Sc., Civil Engineering (1989)
- Sustainability & Asset Management Specialist
- Presented papers at WEAO, OWWA and CNAM conferences
- Former Executive Director, Ontario Coalition for Sustainable Infrastructure (OCSI)

From her experience leading national and international organizations to her role as Director on the Oakville Chamber of Commerce and the CNE Association and Vice President of PEO Council, Darla demonstrates the values of inclusive leadership each step of the way.

### **ACHIEVEMENT HIGHLIGHTS**

Delivered asset management training to over 300 participants from more than 130 municipalities.

Recipient of the 2024 PEMAC Asset Management Leadership Award.

Designed and co-facilitated leadership certificate program for leaders in organizations that manage infrastructure.

Author of the report *“When the Bough Breaks: Helping municipalities prioritize infrastructure investment to build resilient wastewater and stormwater systems”* which identified how Ontario municipalities in 2014 were planning for growth and climate change in their communities.

Published in *Environmental Engineering & Science* magazine (October 2016) as a co-author of *“Low Impact Development Improves the Performance of Existing Stormwater Infrastructure”*.

Advisor to the province on the development of a new regulation for asset management: O.Reg. 588/17 Asset Management Planning for Municipal Infrastructure.

Co-founder Leadership Quest, camp for kids, delivering summer day camp in Oakville and Ottawa.

## PAST BOARD EXPERIENCE

- Vice President, PEO Council
- Chair, Canadian Network of Asset Managers (CNAM)
- Chair, Rethink Sustainability Initiatives
- Chair, Momentum Credit Union
- Chair, Waterlution
- Chair of Trustees, University Women's Club of Oakville Scholarship Fund
- Director, Canadian National Exhibition Association (CNEA)
  - Chair, Strategy and Innovation Committee
  - Director, Governance Committee
- National President, Business and Professional Women Canada (BPW)
- Director, International Executive, Business and Professional Women (BPW)
- Executive Director, Ontario Coalition for Sustainable Infrastructure (OCSI)

## WORK HISTORY

- Associate, **Dillon Consulting Limited** (2017-2025)
- Executive Director, **Ontario Coalition for Sustainable Infrastructure** (2012-2017)
- President and CEO, **amonavi consulting group inc.** (2003-2017)
- Vice President, Business Development, **United Water Canada** (2002-2003)
- Director Business Development and Engineering Services, **United Water Canada** (1999 to 2002)
- Director Engineering Services & Technology, **United Water**, Harrington Park, New Jersey (1997-1999)
- Project Manager, Project Development, **Ontario Clean Water Agency** (1994-1997)
- Design Engineer and Resident Engineer, **Associated Engineering** (1992-1994)
- EIT and Engineer, Structural Department, **Wardrop Engineering**, Winnipeg (1989-1992)

## EDUCATION

- B.Sc., Civil Engineering, 1989, University of Manitoba, Winnipeg, Manitoba, Canada
- 2015: Enterprise Risk Management, Conference Board of Canada, Toronto
- 2016: Change Management Course, Best Career Leap, Mississauga, Ontario
- 2018: Certificate in Asset Management, Institute of Asset Management (IAM)
- 2018: Certified Sustainability Practitioner, Centre for Sustainability and Excellence

## PUBLICATIONS

Campbell, Darla, *When the Bough Breaks: Helping municipalities prioritize infrastructure investment to build resilient wastewater and stormwater systems* (November 2014)

Campbell, Darla and Christine Zimmer, *Low Impact Development Improves the Performance of Existing Stormwater Infrastructure*, Environmental Science & Engineering, October 2016

Campbell, Darla, "Sustainability and Infrastructure: Are You Prepared for an Uncertain Future?", *Influents*, Winter 2017

## PRESENTATIONS

- *Collaborating on a First Asset Management Plan and Policy for Mississaugas of Scugog Island First Nation*, CNAM Conference, Edmonton (May 8, 2024)
- *Asset Management Drives Decision Making at the Lake Huron and Elgin Area Primary Water Supply Systems in Alignment with New Policy*, ACE23 Conference Toronto (June 14, 2023)
- *Building an Asset Management Roadmap for Lambton County*, CNAM Conference, Fredericton (May 3, 2023)
- *ACCIST – Asset Condition and Climate Impact Scoring Tool*, CNAM Conference, Fredericton (May 3, 2023)
- *Putting it all together: Policy, Level of Service and Risk at the Lake Huron and Elgin Area Water Supply System*, CNAM Conference, London (May 3, 2022)
- *Establishing Current and Target Levels of Service with Performance Measures in Mind*, CNAM Conference, London (May 4, 2022)
- *Climate Change and Asset Management*, Ontario Good Roads Association Conference, virtual (February 23, 2021)

- *Leadership Frame of Mind*, PEO Oakville Chapter License Ceremony, virtual (November 28, 2020)
- *Asset Management: Aging Infrastructure, Service Delivery & Risk*, Urban Water Symposium – from Amsterdam to Toronto, Ryerson Urban Water, Toronto (January 20, 2020)
- *The Future of Asset Management*, Canadian Network of Asset Managers, webinar (June 26, 2019)
- *Defining Levels of Service for Barrie Transit*, CNAM Conference, Kelowna (May 7, 2019)
- *Bigger Bang for a Buck – Improving Procurement*, Ontario Good Roads Association conference, Toronto (February 26, 2019)
- *Municipal Sustainability – a small municipal perspective*, Municipal Finance Officers' Association Conference, Niagara Falls (September 20, 2018)
- *Developing Confidence to Communicate Your Message Effectively*, IEEE Women in Engineering International Leadership Summit, Toronto (September 16, 2018)
- *Risk Assessment and Climate Change: Town of Grand Bay-Westfield*, Atlantic Asset Management Conference, Moncton (September 6, 2018)
- *Leading the Change on Infrastructure Procurement*, Ontario Good Roads Association conference (February 26, 2018)
- *Ensuring Affordability*, Water Innovation in Action, Toronto (November 1, 2017)
- *Identifying Best Practices in Municipal Infrastructure Procurement*, Ontario Municipal Water Association's Municipal Water Symposium, Toronto (October 31, 2017)
- *Let's Begin. Asset Management Made Easy*, Yukon Community of Practice event, Whitehorse (November 29, 2016)
- *UPFRONT – Developing confidence to communicate your message effectively*, Women in Nuclear Conference, Brampton (November 7, 2016)
- *Eco-Fiscal Challenges to Building Resilient Communities*, Ontario Drinking Water Branch workshop, Innisfil (September 7, 2016)
- *Find Your Niche*. Leadership conference at Lassonde School of Engineering, York University (May 14, 2016)

- *Climate Change and Asset Management/Infrastructure*, Building Municipal Resiliency in Central Ontario, Barrie (May 21, 2015)
- *When the Bough Breaks: Wastewater Infrastructure Needs Assessment*, Canadian Network of Asset Managers (CNAM) annual conference, Vancouver (May 12, 2015)
- *Leadership Frame of Mind*, OSPE Women in Engineering Advisory Committee (April 2015)
- *Small and Aboriginal Communities*, Canadian Water Network national conference, Ottawa (March 10, 2015)
- *Leadership Frame of Mind*, Hamilton-Burlington PEO Awards Dinner (March 2015)
- *Going Beyond Asset Management – Organizational Change*. RIVA Conference, Toronto (October 7, 2014)
- *Careers in the Water Sector*, Canadian Water Network, London (November 2013)
- *Motivation and Engagement*, Leadership Forum, University of Toronto (Aug 2010)