My message this year hasn't changed: The wisdom of Ontario's engineers—increasingly spurned by recent councils—is the *foundation* of our self-regulated profession, and the prime asset which will lead PEO out of its current troubles, including its gratuitous spending and the "PEAK"/CPD controversy.

Councillors and many candidates have embraced the buzzword "**modernization**". But, instead of the lean, focused structure truly modern organizations utilize, we are spiralling down the rabbit hole, obsessively reinventing ourselves and growing the bureaucracy.

1. Let's stop our obsession with "governance". Focus on licensing, enforcement, discipline, and member engagement. *Modern professional regulation is not rocket science!* We need to stop hiring expensive outside "experts", concocting new programs, and spending recklessly.

2. **Make member referenda** *obligatory* for *major* Council initiatives (Strategic Plan, "PEAK"/CPD, and Act/Regulations amendments). When members feel in control of their self-regulating profession, they will participate more in it. They are so disengaged that only **11** % of them vote in our elections! *PEO cannot protect the public when its own members are so indifferent*!

3. Develop comprehensive practice standards to ensure engineers don't skip necessary tasks in their work. Bidding will become more uniform and fair. Shelve "PEAK". <u>Experience produces</u> competence! My motion for the long-promised referendum on "PEAK" was *blocked from even being debated!* (This only exacerbated members' suspicion of secret agendas and backroom manipulation.)

4. **Overhaul the discipline process.** Get rid of all the costly **lawyering!** (Leave that for appeals which go to Divisional Court.) Discipline is supposed to be administered by *our peers*. Utilize less-costly *mediation* for minor offences.

5. Government indifference toward manufacturing is forcing engineering demand—and salaries down. Demand an **industrial policy** for Canada and Ontario, and **require engineering be done by** <u>engineers</u>.

GREG WOWCHUK for Vice President.

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