PEO is facing unprecedented calls for change:

- Cayton Report on PEO's Regulatory Performance
- □ Concerns of the Fairness Commissioner
- Diminishing relevance of the engineering license resulting in reduced licensure take-up among engineering degree-holders even while they pursue engineering careers

Add to these government's recent interference in the work of engineering regulators in Quebec and BC and we see the real risks to self-regulation.

However, I prefer to look at this as a time of **unprecedented opportunity** - to build on 98 years of regulatory success to evolve an **improved**, **modern**, **cutting edge model of regulation** while working towards a **better alignment of engineering regulation across Canada**. This needs to be done thoughtfully and comprehensively, building on the results of the external regulatory review underway right now. My **extensive regulatory experience**, my in-depth knowledge of PEO's regulatory processes and my exposure to national licensing issues as a **Director on the Engineers Canada Board** will be key to this effort.

As engineers we are not natural self-promoters. Many of us would rather concentrate on getting the job done well and leave the spotlight to others. Sometimes though we have to step into the foreground and lead. My background as a **Practicing Engineer** (Structural) with **Engineering Business Experience** (Partner at my firm, Blackwell) and who is **currently on Council** (Vice-President, 2019-2020) makes me best positioned for this challenge.

Questions? Want to know my position on a topic? Please contact me. Meaningful dialogue rather than one-way communication leads to the most thoughtful opinions and positions.

I am eager to continue my work on Council. Thank-you for your interest.

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Help make our profession stronger - participate in PEO's governance - please vote!